

# Only a Matter of Time?

## Incident Response & Defensible Data Breach Discovery

Educational Webcast

02 | 17 | 2021



HAYSTACK

# Michael Sarlo

*Chief Innovation Officer & President of Global Investigation Services for HaystackID*



Michael facilitates all operations related to electronic discovery, digital forensics, and litigation strategy both in United States and abroad while working on highly complex forensic and e-Discovery projects. He has full oversight of all facilities and manages workflow and change management to ensure consistent quality and efficiency of all processes for each project entering HaystackID's walls.

# John Brewer

*Chief Data Scientist for HaystackID*



John Brewer has been a software engineer and information technology worker for over 20 years and worked for dozens of Fortune 500 firms in roles from eDiscovery to Data Migration to Information Stewardship.

He's worked with Haystack ID since 2015 on bringing the latest advancements in internet technologies to the eDiscovery and IR market.

# John Wilson

*CISCO & President of Forensics for HaystackID*



John provides expertise and expert witness services to help companies address various matters related to digital forensics and electronic discovery (eDiscovery), including leading investigations, ensuring proper preservation of evidence items and chain of custody. He develops processes, creates workflows, leads implementation projects as well as GDPR data mapping services for clients including major financial institutions, Fortune 100 companies, AmLaw 100 law firms as well as many other organizations small and large. In addition, he provides expert witness services and consulting in matters of all sizes. His work spans some of the largest litigations and matters on record in the United States and many of the 39 countries where he has worked on cases.

# Jennifer Hamilton

*Deputy General Counsel for Global Discovery & Privacy for HaystackID*



Jennifer serves as a resource for corporate clients, support legal and compliance operations, and continue to grow the Enterprise Managed Solutions Group, the company's specialized offerings for corporations and law firms wishing to transform their business of law practices. Jennifer comes from John Deere, where she spent 14 years leading the development of the company's eDiscovery operations and was head of the Global Evidence Team.



# Agenda

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- It's Only A Matter of Time: Security Incident Statistics & Ransomware
- The First 48 Hours: Electronic Security Incident Detection & Incident Response
- Effective IR Plan Design: Simplicity, Scalability & Moving Beyond the Breach
- Post-Breach Discovery: Workflow, AI, and Impact Assessment
- ReviewRight Protect: Post Breach Review & Entity Extraction Workflow

# It's Only A Matter of Time:

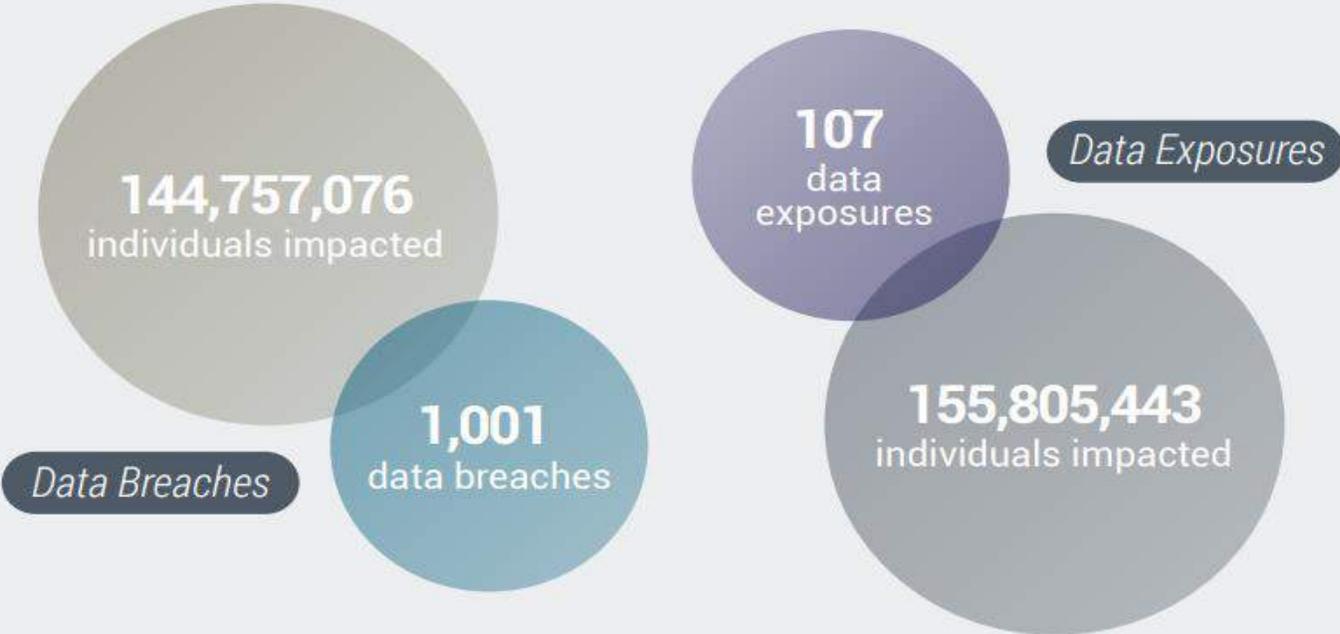
## Security Incident Statistics & Ransomware

# Number of Compromises

## Year-Over-Year Totals\*

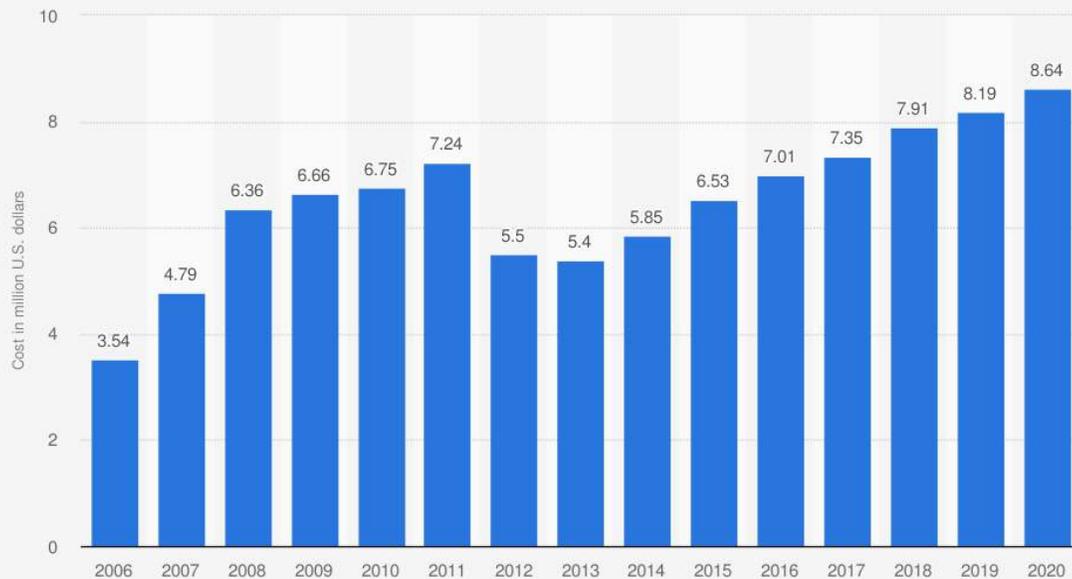
\* Includes third-party/supply chain compromises as single incidents, does not include individual entities affected by a third-party compromise

	2015	2016	2017	2018	2019	2020
# of Breaches & Exposures	785	1,104	1,631	1,280	1,362	1,108
# of Individuals Impacted	318,276,407	2,541,581,891	2,081,515,330	2,231,245,353	887,286,658	300,562,519



# Average Cost of A Breach

Average organizational cost to a business in the United States after a data breach from 2006 to 2020 (in million U.S. dollars)



Sources  
Ponemon Institute; IBM; ESET North America  
(WeLiveSecurity.com)  
© Statista 2021

Additional Information:  
United States; Ponemon Institute; IBM; 2006 to 2020

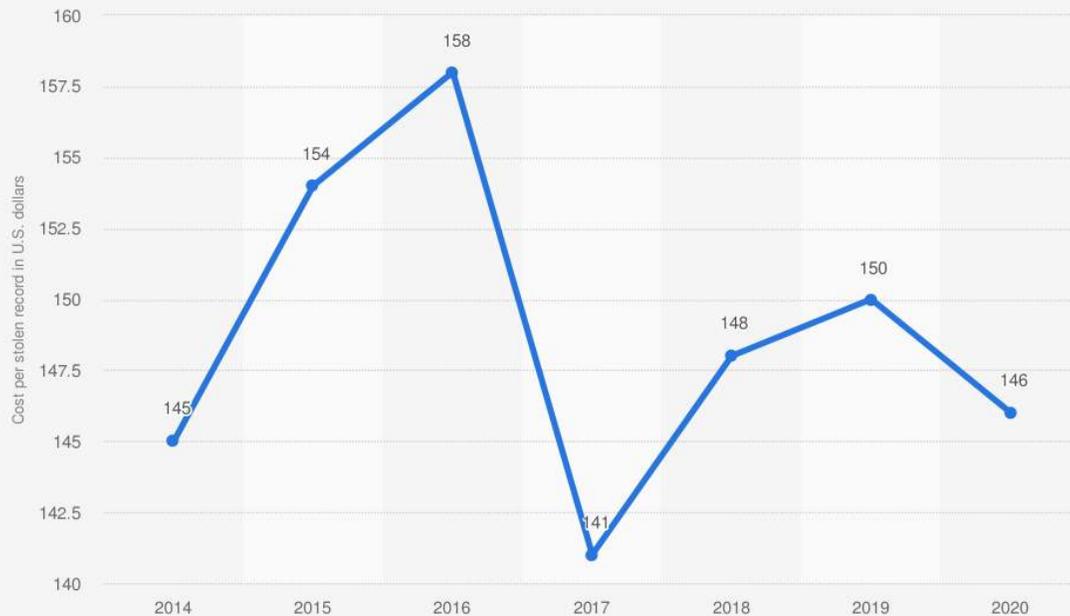
In 2020, the average cost to businesses affected by a data breach in the United States amounted to 8.64 million U.S. dollars, up from 8.19 million U.S. dollars in the previous year.

The global average cost per data breach was 3.86 million U.S. dollars.

Total breach costs include: lost business resulting from diminished trust or confidence of customers; costs related to detection, escalation, and notification of the breach; and ex-post response activities, such as credit report monitoring. The date is dated in the year of publication rather than the fieldwork completion date.

# Average Cost per Record

Cost per stolen record in data breaches worldwide from 2014 to 2020 (in U.S. dollars)



**Sources**

Ponemon Institute; IBM; Various sources  
(darkreading.com)  
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**Additional Information:**

Worldwide; Ponemon Institute; 2014 to 2020; 2020 n = 524 organizations

In 2020, the cost per stolen record in data breaches was amounted to 146 U.S. dollars, down from the all-time high of 158 U.S. dollars per stolen record in 2016.

The sector with the highest cost per stolen record in data breaches was healthcare, which had a cost of 429 U.S. dollars per stolen record due to a data breach.

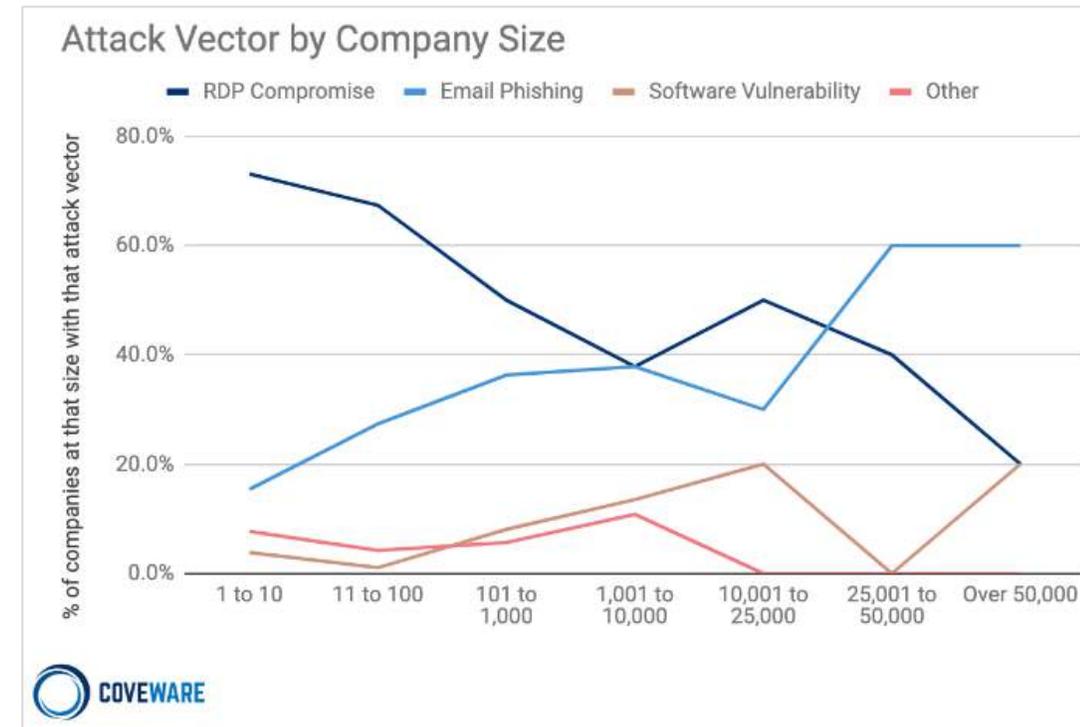
# The Anatomy of a Ransomware Attack

Ransomware is essentially a virus that loads onto a user's computer, where it scans connected drives for files that it then encrypts. The user is also typically locked out of their machine and can only view a screen showing how to make a ransom payment.

Ransomware attacks can take many forms, although the most common is to prevent a user from accessing encrypted files or using their machine until the ransom is paid (cryptocurrencies preferred). More malicious ransomware attacks threaten to release sensitive data to the internet broadly (doxware) or to delete data permanently.

Ransomware can reach a user's machine using a number of vectors, the most common of which is a phishing attack. However, malicious websites or popups may also provide access for ransomware attacks. Ransomware attacks can also be directly injected into an organization's network through unsecured network connections (i.e. if no VPN is used). Or, even more simply, criminals may simply use brute force to hack weak passwords and directly insert the ransomware themselves.

Ransomware can also attack vulnerabilities in applications arising during the software development process. It is therefore important to use testing methods, such as static and dynamic application security testing (SAST/DAST), that identify these security vulnerabilities continuously while your applications are running.



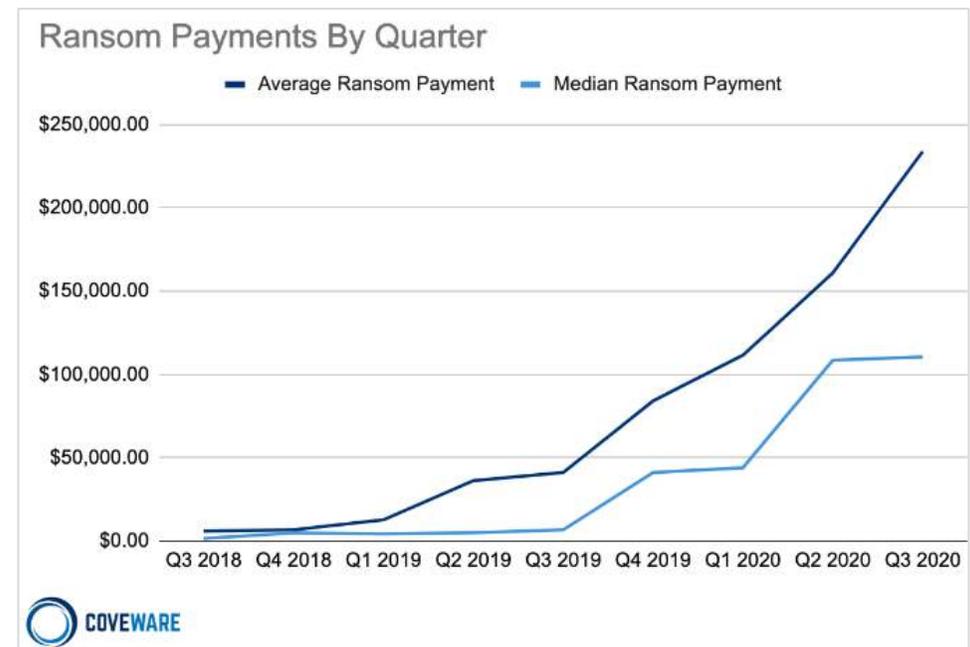
# Average Ransom Payment Sizing

Analysis of 2020 data breaches reveals the continuation of a trend from 2019: cybercriminals are less interested in stealing mass amounts of consumers' personal information. Instead, threat actors are more interested in taking advantage of bad consumer behaviors to attack businesses using stolen credentials such as logins and passwords.

Ransomware and phishing attacks directed at organizations are now the preferred method of data theft by cyberthieves. These attacks generally require only a stolen credential or for an employee to click on a link in an unsolicited email, text, or social media account. Ransomware and phishing require less effort, are largely automated, and generate payouts that are much higher than taking over the accounts of individuals. One ransomware attack can generate as much revenue in minutes as hundreds of individual identity theft attempts over months or years

The average ransomware payout was > \$233,000 per event in Q4 2020.

- Average Ransom Payment \$233,817 +31% from Q2 2020
- Median Ransom Payment \$110,532 +2% from Q2 2020



# The First 48

## Electronic Security Incident Detection & Classification

# The First 48: Ransomware

## Signs you are about to get hit

1. **Partial MFA Logins** – Passing Password but not 2FA

2. **Brute-Force Attacks** Will Hit the Network

3. **Phishing Emails** Land with Strange Domains

4. **Jump Boxes** Start Spinning Up

5. **SMB, Kerberos, or LDAP** Requests Come from Unexpected Appliances

6. **Broadcast Traffic** from P2S VPN Connection

7. Abrupt Increases in **Non-HTTPs Outbound Traffic** From Client Machines

# The First 48: Ransomware

## You've been hit, what's next? First Calls

You've confirmed data has been accessed...

You're not sure how much has gotten out...

You have no idea what your legal exposure or responsibilities are...

### Information Technology – STOP THE LEAK

- **Don't wait!** Use that emergency line, use a personal number, ignore vacations, ignore sick days, get in contact with the person who can seal the leak.
- **Change the password** on whatever account might have been compromised.
- **Halt all systems** that automatically rotate or delete old logs and preserve of everything you can.
- **Secure all backups** – start moving off-sites back to the site.

# The First 48: Ransomware

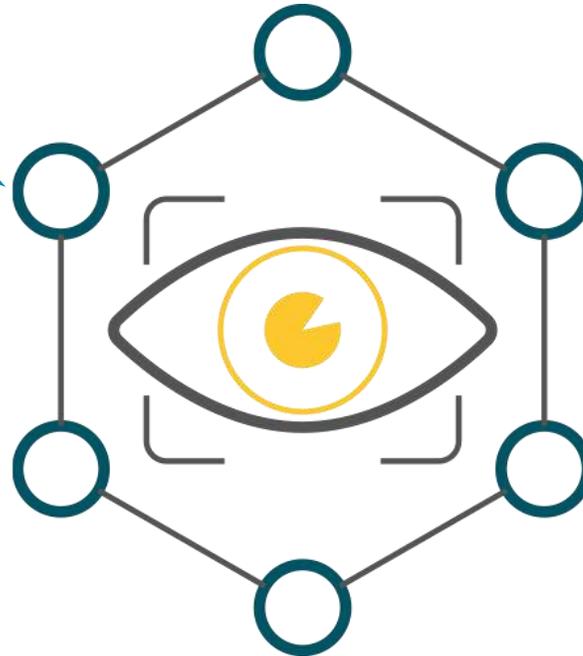
## You've been hit, what's next? First Calls

### WHO was exposed?

Was our customer data taken?  
Was our employee data taken?  
Was our vendor data taken?  
Are there other people's info we're responsible for?

### WHAT did we do?

Document everything you do in response to the attack, especially in the first few hours and days. Almost any good-faith action you take will help you later. DO NOT delete anything that isn't an immediate threat.



**WHEN** did the attacker get in?  
What time were they locked out again?

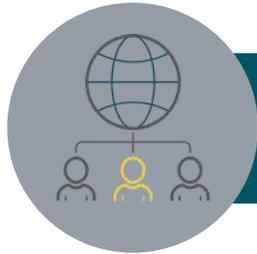
**WAS** anything altered?  
Was data changed?  
Was anything installed?  
Were any new accounts created?  
Were permissions changed?  
Is there a persistent threat?

**WHAT** did they have access to?  
What's the best-case scenario?  
The worst-case scenario?

# Effective IR Plan Design

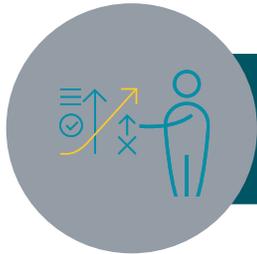
## Simplicity, Scalability & Beyond the Breach

# Key Players

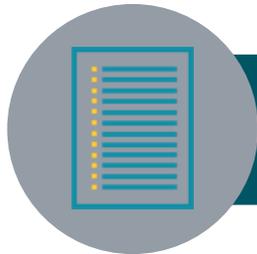


## Establish a Scalable Bench of In-House & External Resources

- Internal IT lead
- Internal legal lead
- Outside legal counsel
- Outside forensics firm
- Other?



## Define When Outside Counsel Needs to Run Point

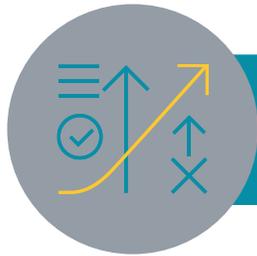


## List Key Roles (not just names) on the Plan



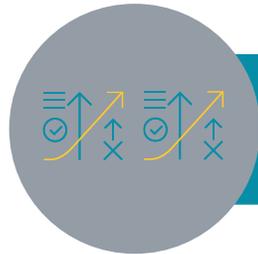
## Define Who is on the Core Team Versus Expanded Team

# Key Workstreams



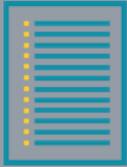
## Draft Concise Workflows for Highest Risk Events

- Assembling team to pinpoint breach notification requirement & recommendations
- Engaging insurance & legal • Communication with the board



## Indicate Which Workstreams can be Run in Parallel

# Communication Plan



**Craft a 1-Page Plan By Role**



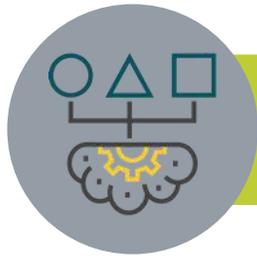
**The Fewer Players, the Better**

- Pre-vet outside counsel with insurer
- Have an MSA with multiple global vendors (important when breaches scale)



**Leverage Crisis/Communications Teams**

# Data Mapping



## Previous Data Mapping Can Support Incident Response

- Tagging in O365 and record retention schedules
- GDPR/CCPA data mapping
- Institutional eDiscovery knowledge



## Remediation Efforts Should Flow From Most Sensitive Data Repositories

# Response & Notification



**Parallelize Workflows & Compartmentalize  
Risk Along Potential Notification Requirements**

- Geography & Data Types



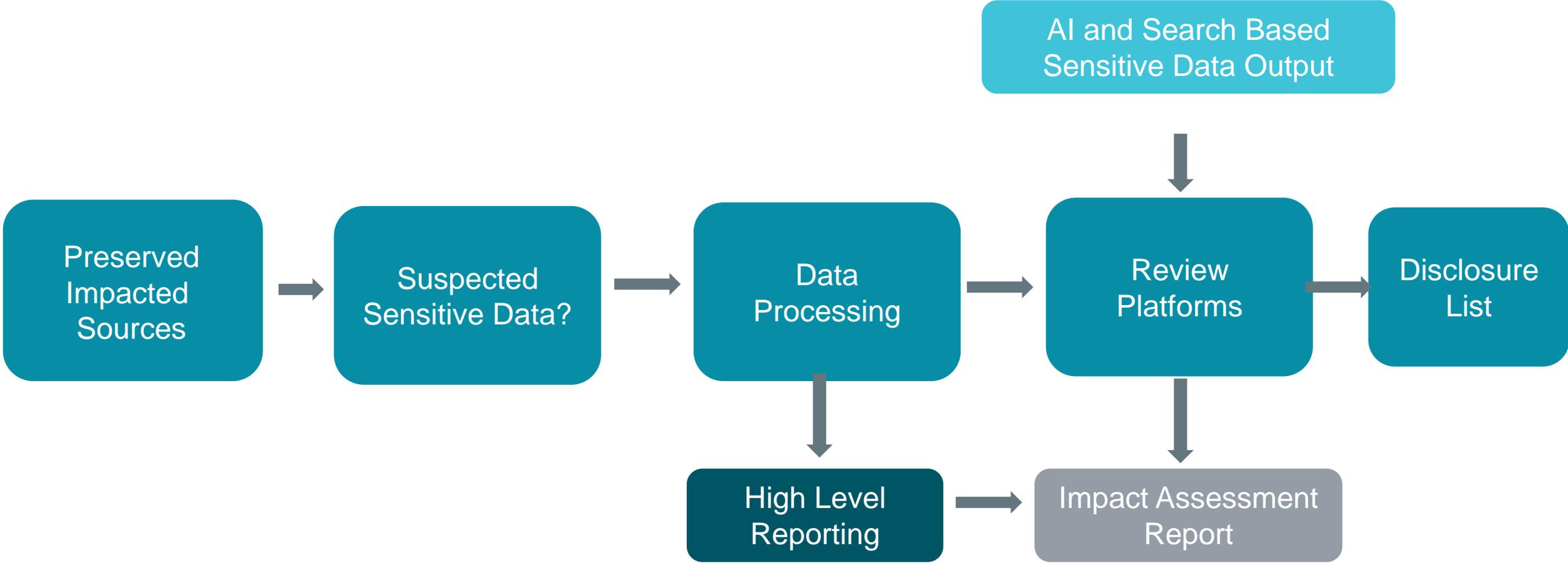
**To Speed Up Response Around Notification Requirements,  
Engage One Stop Shops**

- IR, eDiscovery, digital forensics and document review

# Post-Breach Discovery

Workflow, AI & Impact Assessment

# Post-Breach Discovery Workflow



# Multi-Engine Entity, PII, & PHI Detection & Extraction

## Modern Techniques

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- Word2Vec
- Template Matching

## Cutting Edge

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- Augmented Transcripts
- GPT Models
- Triumvirate Cognitive Models
  - Sentiment Detection
  - Non-Entity Key Phrases

# Stock Sensitive Data Breach Assessment Reporting

## Automated Customizable Impact Assessment Reporting

AI Engines and Search Workflows Allow for Creation of Customized Reporting that Includes:

- Count of Sensitive Data by Type
- Count of Sensitive Data by Source
- Count of Unique Person Names and Organizations
- Count of Unique Persona Names and Organizations that Overlap with Sensitive Data Types
- Count of Sensitive Data by Range of Confidence Scores
- Count of Document Types within the Above Categories
- Count of Sensitive Data by Type over Custom Date Ranges
- Roll up reporting of Top Folder Locations
- General Dataset Statistics
- Visual Reporting via Customizable Dashboards
- Exception Reporting
- Deduplication Statistics



# ReviewRight Protect

## Post-Breach Review & Extraction Workflow

# Reviewer Selection

## Qualification

### ReviewRight Test Assessment

Reviewers who seek to be considered for document review opportunities must first take a skills assessment test. They are presented with a fact pattern (i.e. case background) and a review protocol. With this information, the reviewers are **administered 15 documents and are asked four (4) questions** related to relevance, issue spotting and privilege per document that provides HaystackID with **immediate, quantifiable, objective insight into a reviewer's legal review capabilities, including projected accuracy per task and rate of review.**

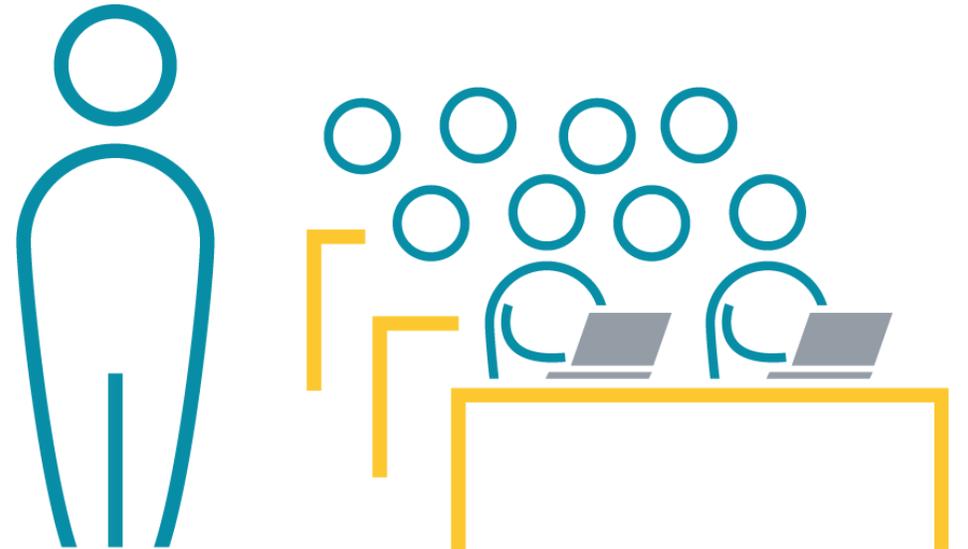


# Quality Assurance

## Starting with the Gauge Analysis

### Gauge Analysis

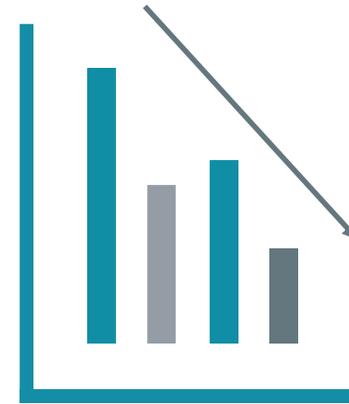
Before releasing team members to pull general review batches, we use a gauge analysis that **tests and scores each reviewer's coding on the same set of documents**. Using this test ensures that the reviewers understand the review protocol before being released to code the review set. In addition, we use this test to **identify protocol deficiencies** by gauging the reviewers' responses against counsels' responses. Allowing us to get immediate feedback for the team and adjust the protocol if necessary.



# Breach Review Philosophy

## Review<sup>💡</sup>Right

**HaystackID Review Managers** work closely with counsel, clients and data experts from the early stages of a breach through final disclosure reporting to devise document review and data extraction strategies that **limit review set populations**, increase review speed and accuracy, while **reducing false positives**, via **customized workflows** that leverage **human expertise** that are **enhanced via machine learning** and **advanced data analyses techniques**.



Reduced Review Counts



Workflows

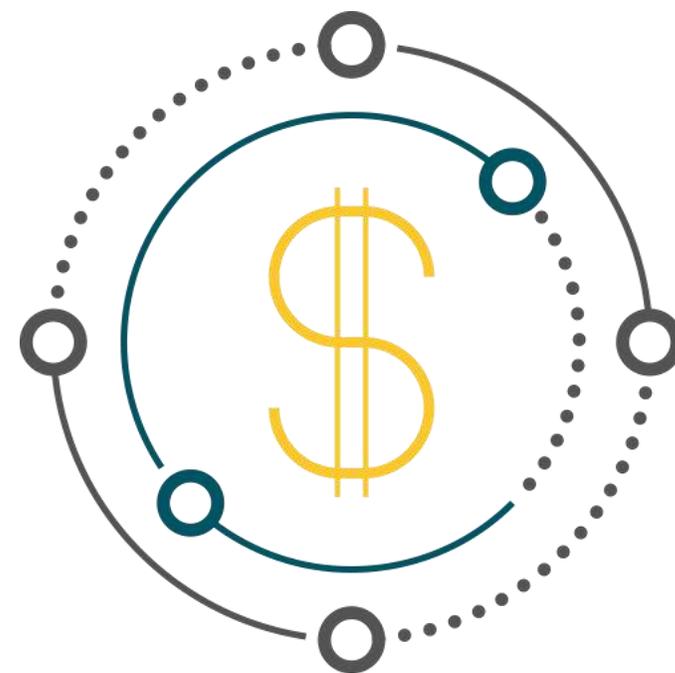
# Baseline Review Set Reduction & Optimization

## Towards a Smaller Set Needing Human Review

### Saving Time and Money

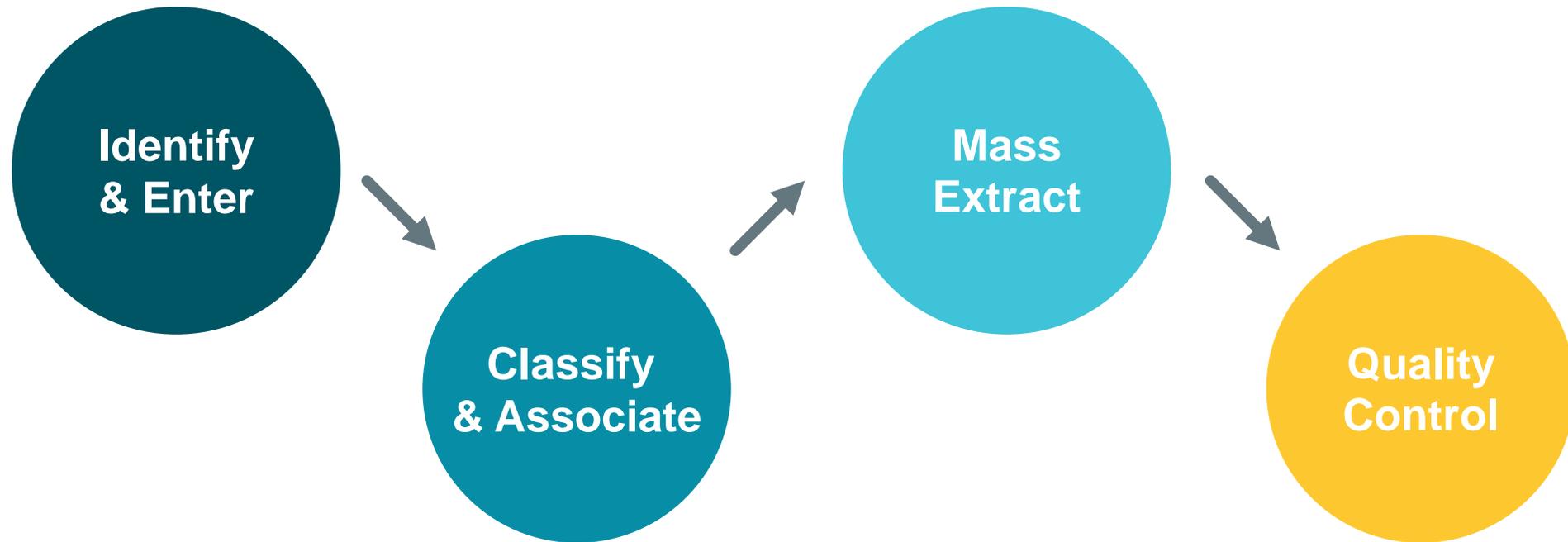
Any reduction in data size leads to immense cost and time savings, as human review far outstrips machine team in baseline cost. HaystackID **aggressively pursues data reduction** through a variety of means, tailored for your data, including:

- *Deduplication/Suppression of Documents*
- *Domain analysis*
- *Repeating form exclusion*
- *Search term analysis*
- *Regular expression/pattern searches*
- *Batching for speed and accuracy*



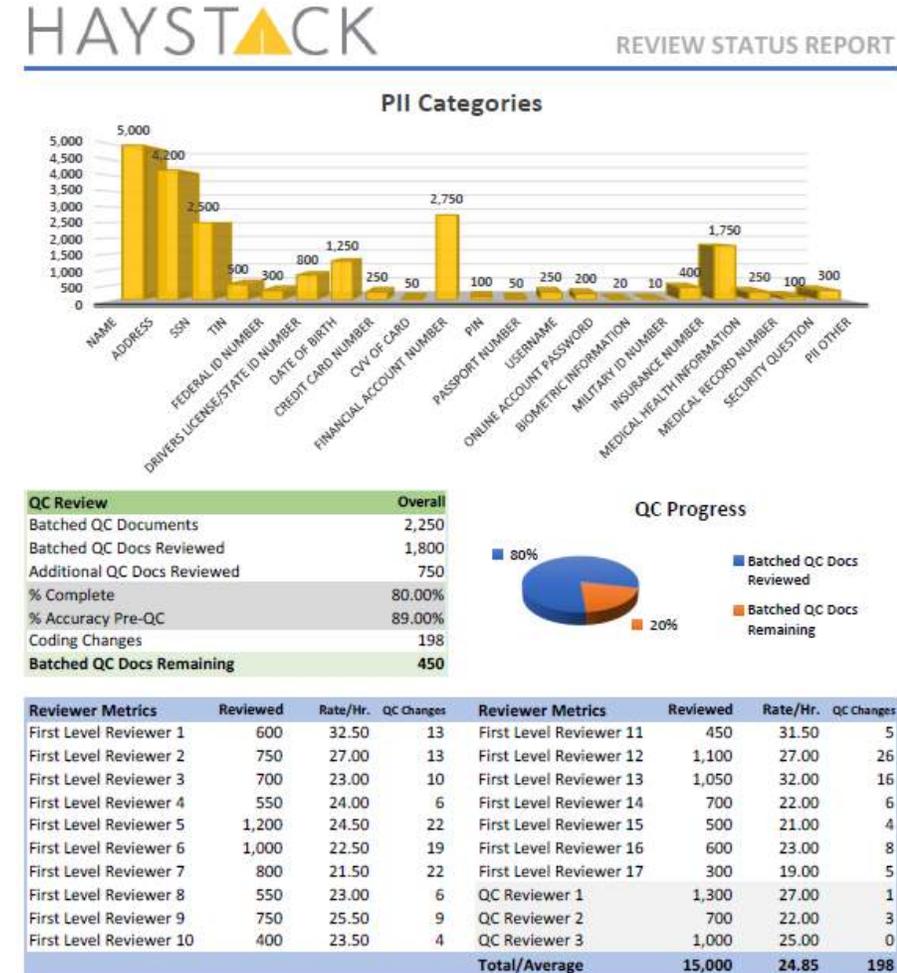
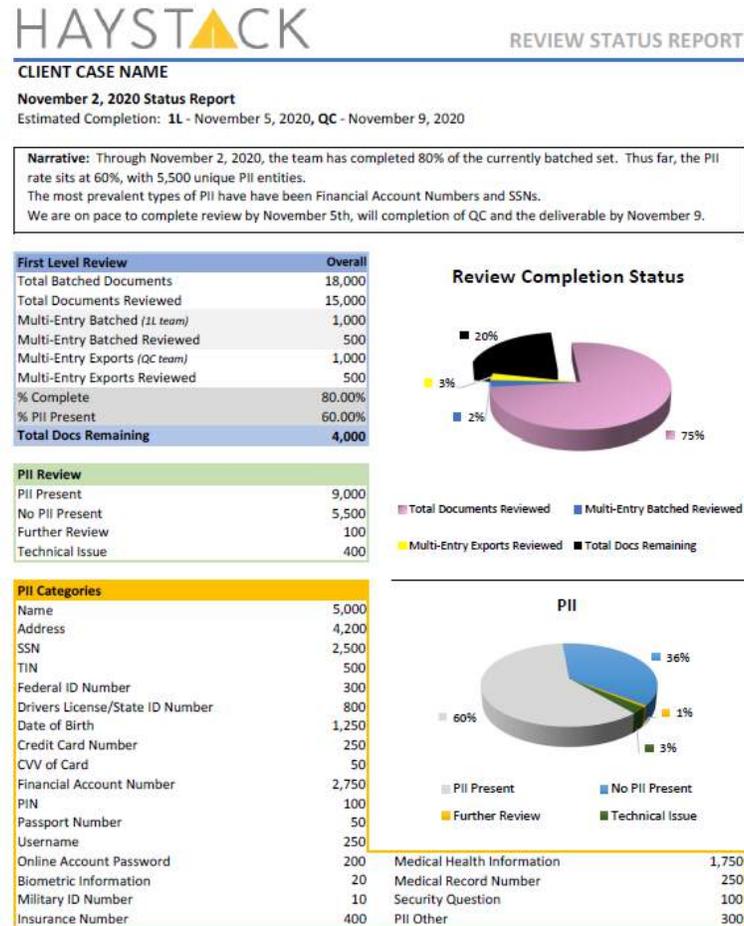
# Review Methodology

## Individual and en masse



# Reporting

Along with an up-to-date issue log, every day, HaystackID provides clients/counsel with customized project review metrics for all coding fields and choices, unique entity counts, estimated completion dates, QC metrics, individual and team pace and overturn rates, as well as a detailed narrative that provides key information as to the status of the review.



# Normalization & Entity Deduplication

## Classical Techniques

- SoundEx
- Nicknames, Common Abbreviations
- Human Review

## Modern Techniques

- Template Matching
- Machine Learning Models

**Confidence/Accuracy Scoring Focuses  
Human QC and Review of Final Disclosure  
List**



# Questions?